



GUIDE **TO** GOVERNANCE

2017 SPECIAL NATIONAL CONFERENCE

ANNOUNCEMENT OF PROPOSED REVISIONS
TO THE *BYLAWS OF MORTAR BOARD, INC.*
AND SLATE OF NATIONAL COUNCIL CANDIDATES
TO BE DISCUSSED JANUARY 29

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ABOUT THE SPECIAL NATIONAL CONFERENCE

A Special National Conference (SNC) is a virtual conference that will be held by conference call and webinar. The SNC allows chapter delegates to share information with one another and to help conduct the business of the Society. It is mandatory that every chapter have a representative attend this session.

Mortar Board held its first virtual Special National Conference in April 2012, and it was very successful. It placed governance (the most important issues facing Mortar Board nationally) squarely in front of all chapter members and allowed for meaningful discussion by seasoned chapter leaders. Subsequent SNCs were held in January 2013, 2014, 2015 and 2016. The 2017 SNC will be Mortar Board's sixth in as many years. At least one official delegate from each chapter must participate in the 2017 SNC by being present virtually. All chapter members may participate in the 2017 SNC if they like.

Topics related to chapter programming will also be on the agenda, and the idea-sharing is vigorous and interesting.

SPECIAL NATIONAL CONFERENCE PROCEDURES

Timeline

Tuesday, December 1

Announcement of the SNC

Sunday, January 29

Special National Conference

Sunday, January 29

Voting opens

Friday, February 10

Chapters must clear accounts

Sunday, February 12

Voting closes

Eligibility

A chapter must have cleared its accounts for any amount due in 2016 on or before February 10, 2017, to be eligible to vote. Regardless of eligibility to vote, the chapter must participate in the Special National Conference by conference call/webinar.

How to attend the Special National Conference

The Special National Conference will be held via conference call and webinar. There is one time for the conference:

Sunday, January 29

7 p.m. Eastern / 6 p.m. Central / 5 p.m. Mountain / 4 p.m. Pacific

The call will be hosted by National President Abby Diehl and members of the National Council.

It will be 75 minutes long.

Preparing for the SNC and All-SNC Question

1. First, read this guide completely. Share it with your officers and advisors.
2. Second, study the *Bylaws* amendments and review the candidates for election.
3. Next, formulate an understanding of your chapter's Minimum Selection Target (MST).
4. Put the SNC on your calendar. Get other officers to attend.
5. Prepare for other questions you might like to ask
6. Review the "join" instructions below
7. Make sure your chapter's account is clear so that your chapter will be eligible to vote after the SNC has ended.

Instructions for joining the SNC Webinar and Conference Call

1. First, to be taken to the webinar (the video portion of the meeting), log onto <https://CarmenConnect.osu.edu/mortarboard> from your computer. To enter as a guest, use your first and last name as your credentials. Once in the webinar space, please disable your microphone and speakers.
2. Second, from a quiet and stationary place with a reliable phone line (preferably a land line), call 1-866-374-1005 toll free. You will hear prompts to enter a code for the meeting. That code is 651-880-7029. Continue to follow the prompts to be taken to the audio meeting room.
3. Once you have logged in to the webinar and conference call, you will hear others on the webinar/call. You may wait patiently or participate in the chat feature for the webinar.
4. Note: be sure to test CarmenConnect on your computer, tablet or smartphone for compatibility. It might not work with iOS devices.

Voting

Each chapter eligible to vote may cast one vote. The chapter must declare its official delegate on or before the deadline for determination of a voting delegate. Voting will be conducted by electronic ballot using an online survey tool. Voting opens on Sunday, January 29 at 8:15 p.m. Eastern time and closes on Sunday, February 12 at 11:59 p.m. Eastern time.

PROPOSED AMENDMENTS TO THE BYLAWS

AMENDMENT 1

Article IV, National Leadership, Section 1.12, National Council

Add: A member of the National Council may be removed for cause by a majority vote of the National Council.

Rationale: Though this type of action is not anticipated, it is a best practice for a voluntary organization to have a removal clause for its board of directors, which, for Mortar Board, is the National Council. The National Council will set its own terms beyond this directive in the *Bylaws*.

AMENDMENT 2

Article V, Meetings, Section 2, National Conference

Change from this: Section 2.1 – The "National Conference" shall be the annual meeting of the Society, and it shall be held at a time and place appointed by the National Council.

To this: Section 2.1 - The National Conference is the physical meeting of the Society and is held no less often than biennially at a time and place specified by the National Council.

Rationale: The national conferences of Mortar Board used to be held triennially. In 1985, they became biennial, and in 1995, annual. The costs of conducting a conference annually are excessive, and the National Council is reluctant to raise collegiate membership fees to support that when it is possible to conduct so much training virtually and offer leadership development through other means. The National Council seeks the latitude to hold conferences biennially through this modification.

AMENDMENT 3

Article VI, Chapters, Section 1.17, Collegiate Chapters

Change from this: Fees for membership shall be sent by each collegiate chapter. No person tapped for Mortar Board membership may be initiated prior to the payment of the membership fee to the National Office.

To this:

A) A collegiate chapter, under the direction of the president and treasurer, shall ensure that each collegiate candidate tapped for membership has paid the membership fee before initiation.

B) A chapter may not initiate or present the symbols of membership to a candidate for collegiate membership who has not paid the membership fee.

Rationale: The active voice of this new language clearly puts the responsibility onto the chapter for ensuring that all of its candidates who have been tapped by the chapter actually pay the fee that entitles them to membership. This is a vital step in the membership process, and chapters must own it.

Additionally, a chapter must take care not to initiate a person who is ineligible because of nonpayment. While it is certainly possible that a candidate may find it difficult to afford the fees, it is very often the case that the candidate has simply not made the time to take care of this business item. So, simple reminders can do the trick. The chapter needs to have this well in hand and do the proper follow up with unpaid candidates. If a candidate can't pay, the chapter should make arrangements for a gift membership or otherwise work with the candidate to complete the payment.

AMENDMENT 4

Article VI, Chapters, Section 1.21, Mortar Board Week

Add the word Purpose as follows: Mortar Board Week is an opportunity to share and promote the Ideals **and Purpose** of the Society as well as honor those individuals and organizations that have made a significant difference in the lives of others because of their demonstration of the Ideals of the Society.

Rationale: Mortar Board's purpose is very specific and gives chapters much to work with in terms of making its mark on campus and adding to the quality of student life. Showcasing all that Mortar Board is, is a way to differentiate from any other group on campus:

Just for information and annotated here for easy comprehension, Mortar Board's Purpose is to

- Facilitate cooperation among the member societies (chapters)
- Contribute to self-awareness of its members
- Promote equal opportunities among all peoples
- Emphasize the advancement of the status of women
- Support the ideals of the institution (college or university)
- Advance a spirit of scholarship
- Recognize and encourage leadership
- Provide service (to the alma mater)
- Establish the opportunity for a meaningful exchange of ideas as individuals and as a group

AMENDMENT 5

Article VI, Chapters, Section 1.22, L, Minimum Standards

Change from this: L) send a delegate to the conference(s)

To this:

L) ensure that at least one member, as official delegate, represents the chapter at the national conference, the special national conference, and any all-chapter training or information sessions that may be held virtually.

Rationale: Each chapter joined Mortar Board to be part of a "National union of honor societies." For each chapter to participate fully in that national union, it must send a delegate physically to the national conference to inform itself about the operations of the Society. Similarly, participating in virtual meetings is essential.

AMENDMENT 6

Article VI, Chapters, Section 1.22, Minimum Standards

Delete the indicated language from the last paragraph:

Successful chapters will go beyond the minimum list above. The Mortar Board chapter operational handbooks and guides include recommendations for chapter development. Chapter reports, reporting deadlines for membership, chapter operations, and maintenance of tax exempt status will be established by the National Council. ~~The listing of the required reports and optional reports is published in the Mortar Board chapter operational handbooks and guides.~~

Rationale: The deleted words are superfluous given that report guidelines and deadlines are supplied in many formats, but often these are not in printed handbooks. Instead they are found in *Leading Leaders* e-newsletter and on the Mortar Board website at www.mortarboard.org/Collegiate/Reports/

NATIONAL COUNCIL ELECTION GUIDE

Electing the National Council

The Society's board of directors is called the National Council. It is composed of eight elected officers whose terms run for two years. Each year, Mortar Board's voting delegates are charged with the task of electing members to fill offices that will be vacated due to term expiration. At this SNC, three of the eight offices are up for election. The student representative position will be elected at the National Conference this year in Phoenix on August 5.

Responsibilities of office

Generally, a member of the National Council should:

- Affirm the mission and Purpose of Mortar Board
- Establish and maintain a comprehensive set of policies and procedures that reflect the Society's governance
- Select the Mortar Board chief executive and annually review
- Accept fiduciary responsibility, approve and monitor the budget
- Promote the organization nationally, regionally and locally
- Contribute to the development of programs

Characteristics of qualified candidates

- Commitment to higher education and to the values of Mortar Board
- Computer literacy and skills to receive electronic communication
- Good communication skills - both verbal and written - and the ability to listen carefully
- Ability to evaluate, research, propose solutions and make decisions with a group

- Demonstrated leadership skills and the ability to work with and attract others to the cause
- Past or current service to Mortar Board, experience with fundraising, donors, or volunteer service programs
- Service on other community or national boards

Duties of office

- President-elect – performs the duties of the president in the absence or disability of the president, coordinates the work of the standing committees, becomes president immediately after the president’s term ends
- Secretary-Treasurer – reviews all financial statements and transactions, reviews the annual budget, maintains accurate Minutes, ensures that investment policies are followed
- Alumni representative - serves as a liaison to alumni members and chapters

A standing Nominations Committee chaired by Immediate Past National President Marty Starling (Kansas State University, 1962) was charged with the duty of recruiting qualified candidates to replace the outgoing officers. The Nominations Committee members are Lynn Hendrickson (The Pennsylvania State University, 2000) Tyler Hayaski (University of South Alabama, 2014), Mary Sadowski (Purdue University, 2004), Angie Schrader (University of Wyoming, 1998), Chris Shulman (Texas Tech University, 2013), and Margot Smith (San Diego State University, 1965). The candidates for National Council prepared by the Nominations Committee follow.

CANDIDATES FOR NATIONAL COUNCIL

PRESIDENT-ELECT



Gail Harrison Corvette

The Ohio State University, 1980

Degree: B.A., journalism (Ohio State)

Current employer/job title: Retired after a 25-year career in human resources consulting; enjoying teaching yoga and volunteering in various capacities

Why does Mortar Board matter?

Mortar Board provides an invaluable experience of uniting scholar-leaders to work together for the greater good. Giving the brightest students across the campus an opportunity to experience and learn true servant leadership while providing meaningful service will reap rewards in our society for many generations. Mortar Board also matters because our historical focus to uphold equal opportunities for all peoples and to advance the status of women could not be more relevant in today’s world. These values are worth upholding and expanding now more than ever. I said yes to becoming involved in the organization again because I strongly believe that grooming tomorrow’s leaders in our chapters today can help to change the world for the better.

Service to Mortar Board:

- Member, The 1918 Society
- Charter Member, Mortar Board Alumni Association
- Founder of the Gail Harrison Corvette Leadership Endowment in the MBNF
- President, Mortar Board National Foundation (MBNF)
- National Council member (national director of communications and editor of *Mortar Board Forum*)
- Section coordinator, Illinois
- Student advisor to National Council
- Collegiate chapter president

SECRETARY-TREASURER



Jenni Birch Szolwinski

Purdue University, 1993

Degrees: B.A., psychology; M.A., organizational communication (Purdue)

Current employer/job title: freelance communication consultant and small business owner

Why does Mortar Board matter?

For nearly 100 years, Mortar Board has made a positive impact in the lives of hundreds of thousands of students, including mine. This exceptional organization unites a richly diverse cohort of the best and brightest scholar-leaders to serve their alma mater, which makes Mortar Board the “go-to” organization on campus for getting things done. For outstanding college seniors, the opportunity to participate in a capstone leadership experience makes Mortar Board particularly special. I have also found the networking opportunities for both undergraduates and alumni to be unparalleled. Initiation into the Barbara Cook chapter of Mortar Board at Purdue was one of the highlights of my collegiate experience. As a member of National Council, I look forward to promoting our Ideals of Scholarship, Leadership and Service as we guide Mortar Board into its second century.

Service to Mortar Board:

- Leader of the SC Team
- Section coordinator, Section 8 - Southern Ohio
- Charter Member, Mortar Board Alumni Association

ALUMNI REPRESENTATIVE



Chris Wilkins

University of Montana, 2009

Degree: B. S. in marketing, B. S. in finance (University of Montana, 2011 and 2013) and MBA (University of St. Thomas, 2016)

Current employer/job title: Category Sales Analyst at Henkel Consumer Goods

Why does Mortar Board matter?

We know Mortar Board as Scholarship, Leadership and Service. In addition, I see Mortar Board as Growth, Connection, and Journey. The society has provided necessary opportunities that have led to my personal successes over the last 7 years. Mortar Board brings diverse individuals together to help make our community a better place. Your chapter community may start as strangers, but Mortar Board allows chapters to build lifetime friendships. The network established through Mortar Board provides momentum for individuals to succeed by working together. It is through our rich history that we have a bright alumni that extends all over the world. Mortar Board matters for each one of us in different ways and I believe we have an opportunity to make a difference. It is through these connections that we can work together to share our common vision represented by Mortar Board National College Senior Honor Society.

Service to Mortar Board:

- Section coordinator, Section 13 - Upper Midwest
- Chapter Advisor, University of Minnesota – Twin Cities
- Tapping Society
- Charter Member, Mortar Board Alumni Association
- Conference Assistant
- Collegiate chapter president

MORTAR BOARD NATIONAL COUNCIL

These members currently are serving on the National Council:

National President

Abby Diehl (*The Pennsylvania State University, 1995*)

President-elect

David L. Whitman (*University of Wyoming, 1998*)

Vice President

Katie Chick (*Hood College, 2006*)

Secretary-Treasurer

Mo Hill (*University of California, Berkeley, 1992*)

Student Representative

Katelynn Raney (*Cornell College, 2015*)

Student Representative

Robert Kichak (*University of Cincinnati, 2014*)

Alumni Representative

Brandon Caten (*University of South Alabama, 2011*)

Alumni Representative

Clay Mingus (*Purdue University, 1997*)

Immediate Past President

Marty Starling (*Kansas State University, 1962*)

Executive Director

Jane A. Hamblin (*Purdue University, 1973*)

THE BYLAWS OF MORTAR BOARD, INC.

As amended by the Mortar Board Special National Conference, January 2016

ARTICLE I

Name

The name of this Society shall be Mortar Board, Incorporated. The insignia shall consist of a black mortarboard with gold edging and a tassel. The colors of the Society shall be silver and gold, signifying opportunity and achievement and the Greek initials of the motto shall be stamped on the pin: Pi Sigma Alpha.

ARTICLE II

Purpose

Mortar Board, Inc., as an honor society, is an association of individuals selected for distinguished ability and achievement in scholarship, leadership and service, which recognizing the advantages of a national union of senior honor societies, has formed a national honor society, whose purpose shall be to facilitate cooperation among those societies, to contribute to the self-awareness of its members, to promote equal opportunities among all peoples, to emphasize the advancement of the status of women, to support the ideals of the university, to advance a spirit of scholarship, to recognize and encourage leadership, to provide service, and to establish the opportunity for a meaningful exchange of ideas as individuals and as a group.

ARTICLE III

Membership

Membership shall consist of collegiate, alumni and honorary members.

Section 1 - Collegiate Membership

Membership Qualifications

Section 1.1 - Members are selected by the collegiate chapters, annually according to the criteria stated in these *Bylaws* and Mortar Board chapter operational handbooks and guides.

Section 1.2 - Qualifications for active membership shall be distinguished ability and achievement in scholarship, leadership and service, and a commitment to promote the goals and purposes of Mortar Board, Inc., hereinafter referred to as the Society.

Section 1.3 - A candidate for collegiate membership must be in good standing and duly enrolled in the university or college of the selecting chapter.

Section 1.4 - Assuring length of collegiate service. The candidate shall must be at least in her/his junior year or the equivalent status in units or hours, depending upon the institution or the candidate's accelerated or prolonged curriculum. The intended date for the candidate's graduation must be no sooner than one semester or one quarter following initiation, summer school excluded.

Section 1.5 - The scholarship requirements for collegiate membership shall be the minimum of:

A) the grade point average representing the upper 35% of the junior class or;

B) a straight B average,

whichever is higher, on any given campus.

With the annual consent of the National Office, a chapter may use a higher scholarship standard.

Section 1.6 - If this scholarship requirement is not feasible on a particular campus because of the initiation of a pass/fail system, no grade system, etc., a special written request for an appropriate standard may be made to the National Office. The request shall be submitted by the chapter president and shall contain the signature of an advisor.

Section 1.7 - A candidate's cumulative average for all terms preceding the selection shall be the average used in determining initiation eligibility. All possible information concerning previous college records should be obtained for transfer students.

Section 1.8 - All those students eligible shall be given the opportunity to be considered for membership. No student shall be discriminated against on the base of race, ethnic origin, creed, age, sex, affiliation, marital status, sexual orientation, physical challenge, gender expression, or any other affiliation or protected class.

Membership Fees

Section 1.9

- A) Membership fee. Each new member shall pay a membership fee before her/his initiation. The National Council shall review the amount of the membership fee at least once a year. The membership fee entitles the new member to serve with the chapter for one academic year and to receive a one-year subscription to the Mortar Board Forum, a membership certificate, and a membership pin, which is known as the official badge.
- B) Continuing collegiate member fee. A collegiate member continuing to participate with her/his collegiate chapter after the first year shall, annually, pay a continuing collegiate member fee. The continuing collegiate member fee entitles the member to serve with the chapter for one academic year and to receive a one-year subscription to the *Mortar Board Forum*. The National Council shall review the amount of the continuing collegiate member fee at least once a year.

Participation

Section 1.10

- A) Deferral of active service. A new collegiate member may defer service with her/his collegiate chapter only if adequate justification for deferral is approved by the chapter's leadership. The new member must still pay the membership fee before her/his class' initiation and must commence an active year of service with the chapter within two years. Adequate justification includes, but is not limited to, study abroad, changed academic plans, and circumstances beyond the new member's control.
- B) Participation. Membership in the Society requires active involvement; therefore for a collegiate member to remain in good standing in the chapter, she or he must meet the requirements for participation established by the chapter and be in good standing with the institution with which the chapter is affiliated. If a penalty of the participation policy includes dismissal, the chapter must follow the dismissal procedures outlined in these *Bylaws*.
- C) Continuing senior. A member may be an active collegiate member past the first year if she/he pays the continuing senior fees and any local dues and:
 1. until she/he has earned the first baccalaureate degree or
 2. if she/he remains enrolled for a subsequent baccalaureate degree and until it has been awarded.
- D) Mid year graduation. Though having graduated with a baccalaureate degree mid year, a member who remains enrolled at the same institution in additional undergraduate or graduate work may complete her/his active year of collegiate membership.
- E) Enrollment necessary. One no longer enrolled is not eligible to serve as a collegiate member.

Section 2 - Alumni Membership

Section 2.1 - An alumni member is one who, by reason of graduation from a baccalaureate degree program, or other reasons, is no longer a collegiate member.

Section 2.2 - An alumni member of a local honor society, which later becomes a chapter of Mortar Board, may become an alumni member of Mortar Board at any time by notifying the National Office and submitting the required fees. Formal initiation by a collegiate chapter is optional. If formal initiation is not performed by the member's chapter, the initiating chapter shall send the member's information to the member's chapter.

Section 3 - Honorary Membership

Section 3.1 - Honorary membership, being the highest honor given by the Society, may be conferred by a collegiate chapter or the National Council only upon a person who is not a college student, who has earned a baccalaureate degree, and who has made a distinguished contribution toward the advancement of the goals and purpose of the Society. An alumni chapter may recommend a person for honorary membership, but honorary membership may be conferred only by a collegiate chapter or the National Council. The National Council shall establish guidelines for the selection of honorary members.

Section 3.2 - The chapter's nomination(s) for honorary membership must be supported by the majority of the collegiate chapter membership. This request must be approved by the National Office prior to tapping.

Section 4 - Resignation and Dismissal from Membership

Section 4.1 - An individual member of the Society may resign by notifying the chapter president in writing of his/her intention to resign. The chapter president must then send written notice of the resignation to the advisor(s) and the National Office. The member will be asked to return his/her pin and certificate to the National Office and the member's name will be stricken from the national roll. Membership fees are not refundable.

Section 4.2 - An individual member of the Society may be dismissed as provided herein. Initiation of dismissal procedures must occur no later than six weeks prior to the last day of classes. Cases warranting action after this time will be decided at the discretion of the national vice president. After consultation with the chapter's advisors and the National Office, a collegiate chapter shall have the authority to dismiss individual members pursuant to procedures as provided herein. The chapter president must then send written notice of the dismissal of a collegiate member to the advisor(s) and the National Office. The member will be asked to return his/her pin and certificate to the National Office and the member's name shall be stricken from the national roll. Membership fees are not refundable.

Section 4.3 - In all cases where a chapter wishes to dismiss a member, the following procedure should be implemented by the chapter:

- A) The chapter shall obtain documented evidence of the following and submit copies of the same to the National Office:
 1. Chapter participation and dismissal policy as adopted by and made known to all current chapter members;
 2. Accurate records of member participation;
 3. Immediate personal contact of member in question, by chapter president or designated officer, with an opportunity to meet in person with the chapter executive committee prior to dismissal action;
 4. A letter sent to member in question notifying of chapter's action and the right to appeal within two weeks of receipt of this letter. Included in the letter must be the National Office's address, to which a letter of appeal should be submitted;
 5. A written statement from chapter advisors regarding the proposed dismissal.

- B) In instances in which a dismissed member wishes to appeal the dismissal, the following procedure shall be implemented:
 1. The dismissed member shall contact the National Office within two weeks of the receipt of the official letter of dismissal.
 2. The national vice president shall review the decision of the chapter in consultation with two other members of the National Council.
 3. The decision of the national vice president shall be final and transmitted to the appellant and the collegiate chapter.

ARTICLE IV National Leadership

Section 1 - National Council

Section 1.1 - The National Council is composed of the National President, president-elect, vice president, secretary-treasurer, four members-at-large (two students and two alumni), and the immediate past National President. The president of the Mortar Board National Foundation shall serve *ex officio* as a member of the National Council with both voice and vote. The executive director shall serve *ex officio* with voice but no vote.

Elections

Section 1.2 - Following nominations made during a Special National Conference, the election of the:

- A) National Council president-elect, secretary-treasurer, and one alumni representative at-large takes place in odd-numbered years; and
- B) National Council vice president and one alumni representative at-large takes place in even-numbered years.

One student representative at-large is elected during the National Conference each year.

Section 1.3 - The Standing Nominations Committee shall seek to identify and present a slate of qualified candidates for national leadership positions and work with the Conference Nominations Committee to conduct elections at a conference. Qualifications will be established by the National Council.

Section 1.4 - Only alumni members and honorary members are eligible for National Council president-elect, vice president, secretary-treasurer and the two alumni at-large representative positions. All collegiate members who attend conference shall be deemed eligible candidates for the student representative positions.

Section 1.5 - A Conference Nominating Committee composed of not more than eight National Conference delegates shall present, for student representative at-large, the slate of candidates earlier certified by the Standing Nominations Committee. The slate may include more than one candidate.

Section 1.6 - Voting shall take place on a single ballot listing all offices to be elected. A candidate must receive a majority to be elected. If no candidate receives a majority, a runoff shall be held between the two candidates receiving the most votes. A candidate may run for only one office.

Section 1.7 - The National Council shall fill any vacancy in a National Council position occurring between conferences.

Duties

Section 1.8 - Each member of the National Council is elected for a two-year term that begins at the conclusion of the National Conference following her/his election or, in the case of the student representative at-large at the conclusion of the National Conference at which she/he was elected. The National President, president-elect, student representative at-large, and immediate past National President shall each serve one two-year term. The vice president, secretary-treasurer, and alumni member at-large each may serve no more than two consecutive terms in any one office.

Section 1.9 - In addition to all other duties that may be assigned by the National Council, each member of the National Council has specific duties that relate to the Society's governance.

- A) The National President shall preside at all conferences and National Council meetings, sign all charters granted, and appoint all section coordinators, committees and committee chairpersons.
- B) The president-elect shall perform the duties of the president in the absence or disability of the president and coordinate the work of the standing and other committees. The president-elect shall become National President immediately following her/his term or upon resignation of the president and, immediately following that term, serve a term on the National Council as immediate past National President.
- C) The vice president shall serve as liaison to the section coordinators and decide all proposals for dismissal from membership.
- D) The secretary-treasurer shall be responsible for reviewing all financial statements and transactions, review the annual budget prepared by the executive director, maintain accurate Minutes of each meeting of the National Council and of conferences, and ensure that investment policies are followed.
- E) Alumni representatives and student representatives shall accurately represent their constituent groups.
- F) The immediate past National President shall chair the standing Nominations Committee; assist with the conference Nominations Committee as directed by the National President; support the National President; and, because of her/his experience, provide advice to the National Council about past practices, organizational history, and future direction.

Section 1.10 - The National Council shall meet annually at a time and place appointed by the president. Special meetings of National Council may be called by the National President or upon the written request of three members of the National Council.

Section 1.11 - The National Council shall employ an executive director. Additional duties of the National Council are as follows: to govern between conferences, to ensure implementation of policies and procedures as directed by the membership, to articulate the Society's mission and purpose and to maintain its standards, to ensure effective organizational planning and evaluation of programs and services, to endorse the budget and to maintain the fiduciary responsibilities of the corporation, to recommend expansion and disaffiliation of chapters, to grant selection exceptions, to call national conferences, to submit an annual report to the delegates, to maintain accurate Minutes of all proceedings, to serve as liaisons to committees and to represent the organization as appropriate.

Section 2 - Section Coordinators

Section 2.1 - Chapters shall be grouped geographically into sections and assisted by section coordinators or other designated volunteers.

Section 2.2 - Each section coordinator shall be a liaison between the National Council, National Office and the collegiate and alumni chapters and shall coordinate the work of chapters in their section.

Section 2.3 - Section coordinators shall be appointed by the National President for a two year term and shall be eligible for re-appointment. In the event a vacancy occurs during a term, a new section coordinator shall be appointed to fulfill the unexpired portion of the term and will be eligible for re-appointment at the next re-appointment date.

Section 3 - Committees

Section 3.1 - The National President, with the approval of National Council, shall appoint committees as needed to conduct the business of the Society on an *ad hoc* basis. Members of committees must be members of the Society.

Section 4 - National Office

Section 4.1 - The National Office shall be the headquarters of the Society. The address of the registered office of the Society is 1200 Chambers Road, Suite 201, Columbus, Ohio 43212. The registered agent of the National Office shall be the executive director.

Section 4.2 - The National Office shall perform the daily functions necessary to maintain the Society in accordance with these *Bylaws*. The executive director shall be hired by the National Council and the Mortar Board National Foundation Fund as the chief officer of the National Office. The executive director shall hire and supervise staff. The duties of the staff shall be outlined in the job description of each National Office staff member.

ARTICLE V Meetings

Section 1 - Conferences

Section 1.1 - Any reference to "conference(s)" within these *Bylaws* shall be interpreted to include either the "National Conference" or a "Special National Conference."

Section 1.2 - The only voting members of any conference, in conference committees or in business sessions, shall be the delegates from the collegiate chapters. They shall be considered the supreme governing body of the Society.

Section 1.3 - All details pertaining to any conferences shall be arranged by the National Office, and the officers of the National Council shall be the officers of the conferences.

Section 1.4 - Each collegiate chapter shall be represented at conferences by one delegate who shall be the president of the chapter or the designated alternate. The name of the delegate shall be sent by the chapter president to the National Office. Pending verification of voting credentials, the delegate shall have one vote on all questions, whether or not instructed by the chapter.

Section 1.5 - Conference committees shall be established and assigned as needed. The National President shall appoint conference committees composed of official voting delegates, standing committee members and advisors. Each conference committee shall elect a chairperson from its voting delegate members.

Section 1.6 - The delegates to conferences shall be responsible for reviewing these *Bylaws*. In addition, the delegates shall pass such resolutions and recommendations as shall be deemed appropriate to assist the National Council in the governance of the Society.

A) Conference resolutions are effective for two years unless affirmed by succeeding conferences at the end of the resolution's term. Resolutions are the Society's formal statement of philosophy or its deliberate choice of action. Resolutions are looked to by the Society for organizational direction and by chapters for programming direction.

B) Conference recommendations are items suggested for the Society's leadership or chapters to consider.

Section 1.7 - In the interim between conferences, the government of the Society shall be vested in the National Council.

Section 2 - National Conference

Section 2.1 - The "National Conference" shall be the annual meeting of the Society, and it shall be held at a time and place appointed by the National Council.

Section 2.2 - The National Conference shall include the officers of the Society, section coordinators, standing committee chairpersons, delegates from each collegiate chapter, and other Mortar Board, Inc. members.

Section 2.3 - The National Office may utilize the aid and advice of a Conference Advisory Board in planning for and assisting at the national conference.

Section 3 - Special National Conference

Section 3.1 - In addition to the National Conference, "Special National Conference(s)" may be held at the request of the National President, with the approval of the National Council; or the National President shall call a Special National Conference upon the written request of three fourths of the active collegiate chapters. Notice of the time, place, method and exact purpose of the meeting must be provided to all active chapters and to the national leadership a reasonable number of days in advance.

Section 4 - Voting capabilities of chapters

Section 4.1 - Voting privileges will be suspended for any chapter whose fees have not been paid, or if the official membership report has not been submitted to the National Office. Chapters whose voting privileges are in jeopardy shall be notified by the National Office prior to the national conference.

ARTICLE VI

Chapters

This Society shall be composed of collegiate chapters and of alumni chapters. The organization and structure of which shall be set forth herein:

Section 1 - Collegiate Chapters

Section 1.1 - A collegiate chapter shall be a group of students in a college or university who shall be duly selected, tapped, and initiated as prescribed in these *Bylaws*.

Section 1.2 - The minimum number of members in a collegiate chapter shall be 15, or 10% of the student body with junior standing, whichever is less. The maximum number of members of a collegiate chapter shall be 50 members or 1.5% of the student body with junior standing, whichever is greater.

Section

Section 1.3 - A Mortar Board chapter, recognizing diversity and multiple perspectives as strengths, shall bestow honor upon individuals selected from all possible eligible candidates.

Section 1.4 - Any school which is administratively a part of another may consider for membership qualified students who are engaged in academic programs in both schools.

Section 1.5 - New members shall be selected by the existing chapter once a year, after the reporting of fall grades, following procedures established by the National Council as set forth in the current Mortar Board chapter operational handbooks and guides. A unanimous vote standard may not be used.

Section 1.6 - The names and qualifications of candidates selected for membership and the names of continuing members and honorary members shall be reported to the National Office in accordance with the procedures established by the National Council, as set forth in the current Mortar Board chapter operational handbooks and guides. This Official Membership Report must be approved by an advisor, verifying that proper selection procedures have been followed. This report must be approved by the National Office before the announcement of new members.

Section 1.7 - No member of National Council or National Office shall have veto power over the selection of a collegiate member except if the candidate fails to meet the scholarship requirement of the Society.

Section 1.8 - The National Office shall verify the Official Membership Report ascertaining that each candidate meets the requirements of scholarship and intended date of graduation. The National Office may request from a chapter clarification of a candidate's leadership and service qualities or reconsideration of a candidate.

Section 1.9 - A collegiate member of the Society who transfers shall be accepted on the new campus and given the privileges of an active member.

Tapping

Section 1.10 - Tapping is the historical act of gently tapping a new member on the head with a mortarboard and is a way to publicly recognize a candidate for selection into Mortar Board.

Section 1.11 - The chapter membership chairperson, with the approval of the chapter president, shall establish a schedule for tapping and initiation of new members which shall be conducted in accordance with the procedures established by the National Council.

Section 1.12 - One or more current members of the chapter shall tap candidates for membership, in person unless such tapping is physically impossible.

Orientation

Section 1.13 - An orientation program for candidates selected for membership shall be held before initiation, emphasizing active commitment to the purposes and goals of the Society, following the format established by the National Council.

Section 1.14 - The purpose of orientation is to acquaint the newly tapped members with each other, to inform them about the Society and the local chapter, and to motivate them to become active members of the Society. Specifically, orientation will include review of the purpose and history of the Society, the personal commitment of membership in the Society, the advisors' roles, the offices and their responsibilities, the national project, chapter project(s) and the advantages of membership. More information may be found in the Mortar Board chapter operational handbooks and guides.

Initiation

Section 1.15 - Collegiate and honorary members must be initiated at a ceremony as outlined in the Mortar Board chapter operational handbooks and guides.

Section 1.16 - Initiation shall occur no later than four weeks before the last day of classes of the school year preceding the member's year of service.

Fees

Section 1.17 - Fees for membership shall be sent by each collegiate chapter to the National Office. No person tapped for Mortar Board membership may be initiated prior to payment of the membership fee to the National Office.

Section 1.18 - The National Office shall not verify membership of any chapter unless all fees, dues and reports, as required by the National Council, have been submitted. The National Council shall notify chapters whose accounts are not clear and said chapters shall not be permitted to tap or initiate new members until such accounts are cleared.

Section 1.19 - Each chapter may award one Coral Vanstrum Stevens Membership fee waiver. The fee waiver may be awarded to one initiate or divided among several initiates based on financial need. This allowance is non cumulative and is administered by the National Office. The recipient(s) is (are) to be selected confidentially by the chapter president and a chapter advisor. The waiver shall be marked on the Official Membership Report.

National Project

Section 1.20 - Mortar Board's national project is Reading is Leading. Each chapter may develop and participate in at least one literacy program focused on reading and writing skills.

Mortar Board Week

Section 1.21 - Mortar Board Week will be celebrated nationally each year during the week in closest proximity to the founding of the Society, February 15, 1918. Mortar Board Week is an opportunity to share and promote the Ideals of the Society as well as honor those individuals and organizations that have made a significant difference in the lives of others because of their demonstration of the Ideals of the Society.

Minimum Standards

Section 1.22 - The following list of standards is essential for minimum chapter operations. Officers should refer to the Mortar Board chapter operational handbooks and guides for the required information and deadlines. Each chapter must:

- A) Select new members on the basis of distinguished ability and achievement in scholarship, leadership and service, in accordance with established procedures.
- B) Submit the Chapter Action Plan (CAP) on time.
- C) Prior to tapping, send the names and qualifications

of candidates to the National Office on the Official Membership Report for verification.

- D) Tap new members before the end of the school year.
- E) Hold an orientation program prior to initiation for those tapped.
- F) Hold an initiation ceremony for new members
 - 1. before initiation, ensure that each candidate has paid the national membership fee in full to the National Office;
 - 2. no later than a week following initiation, pay any other member fees or chapter fees; and submit the final Official Membership Report to the National Office; and
 - 3. on or before May 15, pay the conference fee
- G) Elect new chapter officers before the end of the school year. The outgoing chapter officers in cooperation with the advisor(s) shall orient the new officers before the end of the school year. All officers are to receive, maintain and pass on a manual of pertinent information for that office.
- H) Hold regular and frequent meetings (a minimum of once a month during the school year).
- I) Establish a participation policy.
- J) Have at least one advisor. It is recommended that a chapter have more than one and that advisors serve for a minimum of two years to aid in continuity of chapter operations.
- K) Submit an annual report, including a financial report (and appropriate IRS forms, if necessary) to the National Office by the end of the school year. If a chapter's annual income exceeds the minimum threshold set by the Internal Revenue Service, the chapter must comply with the reporting requirements and copy the National Office on all correspondence.
- L) Send a delegate to the conference(s).
- M) Develop and implement programs related to the Ideals of scholarship, leadership and service that encourage collaborations between the chapter and other student organizations, alumni, other Mortar Board chapters or the community at-large.

Successful chapters will go beyond the minimum list above. The Mortar Board chapter operational handbooks and guides include recommendations for chapter development. Chapter reports, reporting deadlines for membership, chapter operations and maintenance of tax exempt status will be established by the National Council. The listing of the required reports and optional reports is published in the Mortar Board chapter operational handbooks and guides.

Officers

Section 1.23 - All new chapter officers shall be elected before the end of the spring term by incoming chapter members in the presence of the retiring chapter after orientation and initiation by the retiring chapter. The procedure for election shall be established by the National Council.

Section 1.24. A member may stand for election to a collegiate chapter office only if her/his membership fees (or in the case of a continuing senior, the continuing senior fee) and local dues have been paid.

Section 1.25 - Orientation of new advisor(s) shall be the responsibility of the chapter president and the current chapter advisors.

Section 1.26 - The Officer Address Information Report shall be submitted to the National Office on or before June 1.

Section 1.27 - Chapter officers shall consist of a president, a vice president, a secretary, a treasurer, a director of communications, an historian, a membership chairperson and an alumni chairperson. The duties of each chapter officer shall be as follows:

- A) The president shall call all meetings and preside over them, vote upon the selection of new members, vote upon all other matters in case of a

tie, vote upon requests, be responsible for chapter orientation, ensure officer training, and appoint all committees. The president shall send required chapter reports to the National Office. If necessary, the president may appoint a designated alternate to serve as the conference delegate. The president shall hold no other chapter office.

- B) The vice president shall preside and perform the duties of the office of the president in the case of the absence or disability of the president.
- C) The secretary shall keep the Minutes of each meeting and conduct the necessary correspondence. The secretary shall notify new members of their selection and shall notify all members and advisors of each meeting.
- D) The treasurer shall have charge of all finances, collect fees, pay bills and submit a report to the chapter on a regular basis, as determined by the chapter. The treasurer shall be responsible for the chapter financial report, submit any forms required by the Internal Revenue Service, if necessary, and make an annual report to the National Office.
- E) The director of communications shall be responsible for chapter publicity and shall act as correspondent to the Mortar Board Forum. As such, the director of communications shall be responsible for submitting a minimum of one contribution per academic year.
- F) The chapter historian shall compile and maintain a chapter history and update the chapter's file in the national archives.
- G) The chapter membership chairperson shall be responsible for organizing and implementing the selection, tapping and initiation of new members.
- H) The alumni chairperson shall act as liaison with area and chapter alumni and shall establish and maintain a mailing list of chapter alumni for both local and National Office records.

Section 1.28 - Single office-holder elected. A chapter may not elect co-officeholders for an office without the express prior approval of the National Council acting upon the recommendation of the section coordinator.

Officer Dismissal

Section 1.29 - After consultation with the chapter's advisors and the National Office, a collegiate chapter shall have the authority to remove for cause, individual officers pursuant to procedures set forth in these *Bylaws*. Sufficient cause for removal may include, but is not limited to continued unexcused absences from the meetings of the chapter; not attending to assigned or elected duties of the chapter; inexcusably failing to meet financial obligations to the chapter; violating the *Bylaws* of the Society or the *Bylaws* of the chapter; violating a rule, practice, or procedure adopted by the chapter; or displaying conduct deemed contrary to the interests of the chapter. The removal of an officer shall be reported to the National Office. In all cases where a chapter wishes to remove an officer, the following procedure should be implemented by the chapter:

- A) The chapter shall obtain documented evidence of the following and submit copies of the same to the National Office:
 - 1. Accurate documentation of the charge(s) against the officer;
 - 2. Immediate personal contact of the officer in question by another, designated officer with an opportunity to meet in person with the chapter prior to dismissal action;
 - 3. A letter sent to the officer in question notifying of the chapter's action and the right to appeal within two weeks of receipt of said letter. Included in this letter must be the National Office's address to which a letter of appeal should be submitted; and a written statement from the chapter advisor regarding the proposed removal.

- B) A two-thirds affirmative vote of no less than 51% of the chapter is required to remove an officer. An advisor must be present at the meeting where this vote is taken.
- C) In instances in which the removed officer wishes to appeal the removal, the following procedure shall be implemented:
 1. The removed officer shall contact the National Office within two weeks of the receipt of the official letter of removal.
 2. The national vice president shall review the decision of the chapter in consultation with two other members of the National Council.
 3. The decision of the national vice president shall be final and transmitted to the appellant and the collegiate chapter.

Section 1.30 - In the case of a chapter officer resignation or other vacancy, the chapter shall elect a new officer following election procedures as established by the National Council.

Advisors and Administrative Liaisons

Section 1.31 - Each collegiate chapter shall select at least one advisor who shall act as the administrative liaison, and be chosen from those persons who have faculty or administrative status and have an affiliation with the college or university. The administrative liaison may assist the chapter in obtaining the names of candidates eligible for membership, maintaining chapter archives, securing access to campus facilities and providing a permanent campus mailing address. Chapters are encouraged to select additional advisors. The National Council shall establish procedures for the selection of advisors and their duties.

Section 1.32 - The advisors shall meet with the new chapter in the spring and assure that at least one advisor attends selection meetings, assists in the preparation of chapter programs, checks the chapter budget and promotes chapter continuity through orientation of new chapter officers. At least one advisor must be present at every regular meeting. All advisors shall certify the list of new members.

Affiliation

Section 1.33 - Any four-year, baccalaureate degree-granting institution which is accredited by its regional accreditation association may be considered for granting of a charter in the Society.

Section 1.34 - These *Bylaws* of the prospective chapter shall be consistent with the *Bylaws*.

Section 1.35 - Application procedures for the affiliation of a new chapter will be established by the National Council. Applications will be accepted by the National Office and approved by the National Council.

Withdrawal and Disaffiliation

Section 1.36 - A chapter may withdraw from the Society through a vote of no less than two thirds of that chapter's collegiate members. A written notice, signed by an authorized chartering school official, and if available, an officer of the local supporting alumni chapter, must be submitted to the National Office for National Council approval.

Section 1.37 - After one infraction of the above listed minimum standards, the National Council may place a chapter on probation for 12 months or until the infraction is corrected. Within this 12-month period, if either the original infraction is not corrected or any additional infractions occur, the National Council may place the chapter on an inactive list and recommend disaffiliation of the chapter at the next conference. If the chapter chooses not to select new members, the National Council shall take immediate action.

Section 1.38 - After having been placed on the inactive list, chapters may be disaffiliated by a two-thirds vote of the delegates attending a conference.

Section 1.39 - The national president must request that the following items be returned from any withdrawn or disaffiliated chapter: Mortar Board charter and chapter roll. The group must not use the name of Mortar Board nor its

insignia. No published announcement of the action is made, but an announcement is included in the national president's Annual Report.

Section 1.40 - Any withdrawn or disaffiliated school may apply for reinstatement in the same manner as any school petitioning for a new chapter.

Section 2 - Alumni Chapters

Section 2.1 - Five or more alumni of the Society may associate themselves as an alumni chapter.

Section 2.2 - To remain active, an alumni chapter shall submit the following items annually on or before June 15 to the National Office: a list of members' contact information, a year-end report, a financial report and the annual dues. If an alumni chapter's annual income exceeds the minimum threshold set by the Internal Revenue Service, the chapter must comply with the reporting requirements and copy the National Office on all correspondence.

ARTICLE VII Finances

Section 1 - Society Funds

Section 1.1 - The Society shall use its funds only to accomplish the purposes stated in these *Bylaws*, and no part of the Society's funds shall inure or be distributed to the members of the Society. On dissolution of the Society all assets shall be used to discharge any obligations and the funds remaining shall be distributed to one or more duly organized not-for-profit charitable, educational, scientific or philanthropic organizations to be selected by the National Council.

Section 2 - Annual Audit

Section 2.1 - The National Council shall ensure that an appropriate accounting of the Society's financial statements is made annually.

Section 3 - Chapter Funds

Section 3.1 - When an alumni chapter or collegiate chapter becomes inactive, any funds remaining in the alumni chapter or collegiate chapter account after local obligations have been met must be transferred to Mortar Board, Inc. in care of the National Office. If the alumni chapter or collegiate chapter is reinstated within five years, any funds previously transferred by that chapter to the Society will be returned.

Section 4 - National Conference Fee

Section 4.1 - The conference fee is the amount that every chapter must pay annually to support the programming of the national conference. At least six months before each national conference, the National Council shall determine the conference fee.

Section 4.2 - Expenses for the national conference for one official delegate from each chapter shall be paid from the national treasury.

Article VIII Awards and Recognition

Requirements and criteria for the granting of these awards will be distributed and shared with chapters in the Mortar Board chapter operational handbooks and guides at the beginning of the chapter year.

Section 1 - Chapter Awards

Section 1.1 - Mortar Board recognizes the importance of the work done by each chapter to promote the Ideals of scholarship, leadership and service. Chapter awards, as identified in the Mortar Board chapter operational handbooks and guides, annually recognize these accomplishments and successes of each chapter.

Section 2 - Individual Awards

Section 2.1 - Individual awards, as identified in the Mortar Board chapter operational handbooks and guides, annually recognize individuals for their outstanding contributions and embodiment of the Society's Ideals. These awards will be evaluated by a committee of no fewer than three appointed by the National President.

Section 3 - Other Recognition

Section 3.1 - Citations, as identified in the Mortar Board chapter operational handbooks and guides, may be given annually, by either a chapter or the National Council, to recognize individuals or entities for distinguished contributions to the Ideals of scholarship, leadership and service and shall also promote equal opportunities among all peoples while advancing the goals and purposes of the Society. A nomination by a chapter must be submitted to the National Office for approval at least four weeks prior to presentation.

Article IX

Exceptions

In extraordinary cases, permission for exceptions, with respect to any of the above may be granted by the National Council or its designated representative. An exception petition shall be submitted to the National Office for consideration in accordance with procedures established by the National Council.

Article X

Supremacy Clause

The *Bylaws of Mortar Board, Inc. (Bylaws)* shall be the supreme law of this Society, and this Society shall be bound thereby. This supremacy clause provides that when the *Bylaws* are in conflict with the governing documents of any Mortar Board affiliated chapter, the *Bylaws of Mortar Board, Inc.* shall prevail.

Article XI

Parliamentary Authorities

The rules contained in the current edition of *Robert's Rules of Order, Newly Revised*, shall govern the proceedings of this Society in all cases to which they are applicable and in which they are not inconsistent with these *Bylaws* or any special rules of order this Society may adopt.

Article XII

Mortar Board Alumni Association

The Mortar Board Alumni Association (MBAA) is part of Mortar Board, Inc. and supports the aims of Mortar Board, Inc. An alumni member of Mortar Board may become a member of the MBAA by payment of dues.

Article XIII

Amendment of Bylaws

These *Bylaws* may be amended by a vote of two thirds, provided that advance notice has been given to delegates at least 20 days before a vote is taken. The lack of a vote constitutes an affirmative vote. A proposed amendment must be submitted to the National Office on or before October 15 to be considered during that academic year. The National Council shall refer any amendment submitted after October 15 to an appropriate committee for recommendation as to disposition in the next academic year.

MORTAR BOARD PRIVACY POLICY

Adopted by the National Council July 25, 2002, and by the National Foundation July 28, 2002

We respect your privacy

Mortar Board, Inc. (hereinafter "Mortar Board," "we," or "us") is committed to protecting its members' privacy. Mortar Board has created this privacy policy to protect the privacy of the members and the privacy of visitors using the Mortar Board Web pages (the "Site").

What information does Mortar Board collect?

We collect only the information we need to serve you and administer our business. Mortar Board does not collect information that identifies you personally ("Personal Information") unless you voluntarily provide it to Mortar Board to enable us to provide you with requested services and information. We collect, process and use Personal Information for performing the services you request, as well as to raise revenue to establish additional fellowships for students and to support local chapters' programs.

When you agree to membership, you agree to give Mortar Board your contact information. We ask members for their full legal name, permanent home address, telephone number and email. We also collect the initiation date of the member, chapter officer designation (if applicable), gender and date of graduation from the initiating chapter. You may voluntarily contribute to the Foundation or receive a Mortar Board Fellowship and that information is recorded. If you are a delegate to the National Conference, that is recorded. If you wish to be part of the Career Network, the job title and company of employment is recorded.

You also may encounter surveys and other features on the Web site that ask you to provide Mortar Board with non-personal information to help Mortar Board improve the services that we provide to you.

How is my information used?

Personal Information is required from you in order for you to receive certain information from Mortar Board.

When you join Mortar Board, you consent to giving your non-personal and Personal Information, which may be shared with our partners ("Participating Companies.") Participating Companies are companies that have entered into agreements with Mortar Board in return for the right to use Mortar Board's name, insignia and access the personal information of members. Mortar Board does not sell its membership list. Mortar Board will share your Personal Information with a Participating Company unless you state in writing that you do not consent. A Participating Company may then contact you using the information that we supply. Mortar Board encourages you to consent to this because it will help ensure that the organization will be able to increase the number of fellowships and give the local Mortar Board chapters the ability to access additional funds.

The information from the Demographic Survey of new members may be used to contact a member when necessary. We may, from time to time, use anonymous data and data from surveys to compile statistics for review and promotion of Mortar Board.

Mortar Board may disclose personal information if required to do so by law or in the good faith belief that such action is necessary to: a) conform to the edicts of the law or comply with legal process served on Mortar Board or the Site; b) protect and defend the rights or property of Mortar Board, the Site, or the members of Mortar Board; and c) act under exigent circumstances to protect the interests of members of Mortar Board or the public.

What other ways can my information be collected and used?

The Site offers links to Participating Companies' Web sites. When you click on these links, you will be transferred to a Participating Company's Web site. Mortar Board has no control over the privacy policies or information that these sites may request of you. Mortar Board is not and cannot be held responsible for the privacy practices or content of these sites. You will need to contact Participating Companies or third parties separately to unsubscribe from their services.

Linking to Participating Companies may place cookies on your computer. These companies and businesses may use non-personal information (not including your name, address, email address or telephone number) about your visits to this Site and other Web sites in order to provide advertisements. We do not have access to these cookies or any information that they may contain. How is my information protected?

While we cannot guarantee that loss, misuse or alteration of data will not occur, we take many precautions to prevent such events. Your Personal Information is stored in a Mortar Board secure operating environment not available to the public. Mortar Board employs encryption methods and protection via The Ohio State University secured server to protect your Personal Information. We also limit access of Personal Information to Mortar Board employees who need the Personal Information to perform their jobs at Mortar Board.

Can I opt out?

Mortar Board allows members to inform us via written communication what they do not wish to receive. Members who choose not to receive any notices will still remain in the database, but will not receive further information from Mortar Board or any Participating Companies.

How do I update my information?

Mortar Board allows you to update your information by going to the online Alumni Address Update Form or by emailing, calling or writing the National Office.

What if I have a question?

If you have any questions about this privacy statement, the practices of this Site, or your interaction with Mortar Board, please email the National Office at mortarboard@mortarboard.org or call (800) 989-6266.